



Welcome

• Tom Purnell Business, Development Director, Nuclear AMRC

• 19th March 2024

Health & safety

Nuclear safety culture

The safety of our staff and visitors is our number one priority.

- Human performance.
- Risk assessment.
- Hazard awareness.

Health & safety personnel

- Trained first-aiders.
- Fire marshals.

March safety message:

Are your safe systems of work valid for use?

All work activities should be covered by a risk assessment and method statement, which must be:

- Up to date.
- Accurate & sufficient.
- Approved.
- Acknowledged by staff.











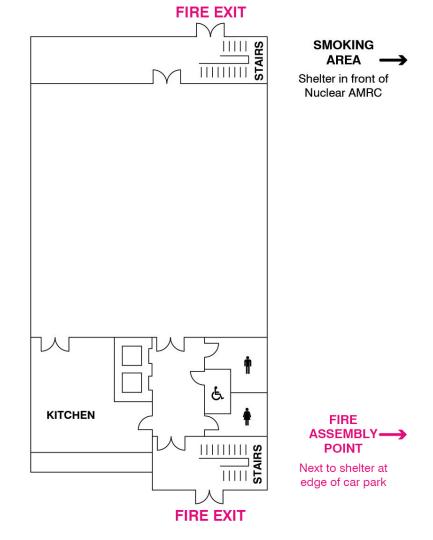




Visitor health & safety – KTC

Fire safety

- No fire alarm test planned.
- Assemble in front of building.
- Fire exits at both sides of the building.





Our mission

To help UK companies win work in nuclear.

- New build
- Operations
- Decommissioning
- Advanced technologies
- Defence

Our vision

A vibrant and innovative nuclear sector that delivers clean energy and secures the nation's future growth and prosperity.







Raising your capabilities

Manufacturing innovation

- Improving cycle time and quality.
- Reducing lead time, cost and risk.
- Developing innovative techniques and technologies.

Supply chain and skills development

- Raising quality, capability, cost competitiveness and skills.
- Helping companies meet nuclear industry requirements and expectations.

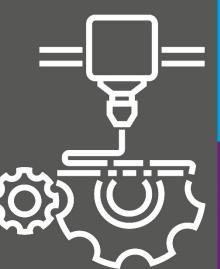


Impact & KPIs



5,701 business interactions

April 2018 - December 2023





NUCLEAR AMRC

DL5 academic engagements

April 2018 - December 2023





Agenda & Objectives for the Day

Edit Barbantan

09:40 - 09:45

09:00 Arrival - Tea & Coffee

09:30 Welcome & Housekeeping

09:40 Agenda and Objectives for the Day

09:45 Executive Group Welcome & priorities for 2024

10:00 Annual Survey Review

Team Defence Info Brief

10.05

Kaizen PLM, Siemens & AMRC presentations

11:15 Coffee break

Overview of successful S2 proposals

Stalls: Spiral 2 Stalls part 1

13:00 Lunch + tour

Stalls: Spiral 2 Stalls part 2

Working Group Meetings

WG Co-Chair Summaries & Wrap-up

16:00 16:30 Close **Aim:** Kick off the Additive Manufacturing as a Service collaborative Working Groups for 2024

Objectives:

- 1. Outline the Executive Group priorities for 2024.
- Highlight the key findings from the Annual Review Report and the Pulse Survey.
- 3. Present Spiral 2 parts.



Executive Group Welcome

Charlotte Robinson

09:45-10:00



Governance Update

AdM Exec Group

Co-Chairs

Charlotte Robinson – (MOD DefSp Innovation) Jon Morley – (Industry - Babcock)

Sec – Edit Barbantan (MOD DefSp Innovation)

DIPR Representatives - Nathan Sluman & Georgina Bowyer MTC Representative - Ross Trepleton

> Oversight, Direction, Coherence Attended by Workstream leads/co-chairs

IPR Working Group

AdM Certification Working Group

AdM Inventory Management Working Group

AdM Digital Thread Working Group

DSF Commercial

Co-Chairs Nigel Stewart (BAeS) - (Ind) Phil Tozer - (DE&S) Sec - Hannah Weir (MOD)

- Unlock IPR constraints for obsolete/ obsolescent parts
 - Unlock IPR for current parts

Integration Task Force Co-Chairs

Charlotte Meeks (Industry - QinetiQ) Gp Capt Leonie Boyd (MOD Air Cmd) Sec - Stu Olden (Industry - TD Info)

- LFE with Aerospace
 - Agree standards
 - Agree processes
 - Agree protocols

Co-Chairs Len Pannett – (Industry – DiManEx) Guy Hargreaves - (MOD LSOC) Sec - Stu Olden (Industry - TD Info)

- Consider implications for Matl accounting
- · Consider if needed to be flagged on Sp IS
- · Check fit, form and function alignment with extant NSN

Co-Chairs

Shelley Copplestone – (Industry - Babcock)

Lt Cdr Timothy Westmaas - (MoD)

Sec – Edit Barbantan (MOD DefSp Innovation)

- Print file creation
- Print file standards
- Print file storage
- Print file transmission
- Print file exploitation



Executive Group Objectives for 2023

#	Objective	% Complete	Measures of Success
1	Commission Spiral 1 & 2		 a. ✓ Place Spiral 1: Contacts placed 28 Mar. b. ✓ Place Spiral 2: CDLS direction to prioritise parts used on UKR gifted platforms.
2	Outline a scalable end-to- end process for the use of AdM on non-safety critical parts within the Defence supply chain		 a. ✓ Establish collaborative integration "task force" b. Provide evidence of use of Spiral 1 examples c. Identify conditions for expansion to wider inventory and platform types – crossing all WG constraint areas and identifying potential risks & bottlenecks d. Provide evidence of minimal friction approach without reinventing processes/ procedures e. Provide evidence of future proofing for other advanced manufacturing techniques f. Assess against approach used by allies (scalability highlighted as key challenge for US DoD)
3	Bring in new stakeholder support from MOD/ industry	4	 a. ✓ Recruit new Industry Co-Chairs for Certification WG and Exec Group b. ✓ Develop key stakeholder list & identify gaps (WG Secretaries & HVM Centre of Expertise) c. ✓ Establish closer links with new key areas (Defence Digital, DSF Commercial) d. ✓ Hold WG events at different locations to inspire new stakeholders to join the effort
4	Deliver on the action plan from the Annual Review 22 & Nov 22 "hot topics"	•	 a. ✓ Establish Pan-Defence owner to enable coherence – Defence Support lead through EST b. ✓ Demystify accredited supplier process – "Doing Business with Defence" uploaded to Kahootz, including the SME Action Plan and instructions for how non-MOD staff can access the KiD. c. ✓ Build education on additive and advanced manufacturing into WGs and HVM COE plans. d. ✓ 7/7 actions now closed.
5	Maintain the positive relationships & momentum generated last year		 a. ✓ Build networking opportunities into F2F WG agendas b. ✓ Build interactions at least every 2 months in hybrid WG schedule c. ✓ Provide evidence of collaboration and information sharing of Spiral 1 and 2 findings d. ✓ Measure through the Annual Review – Update from Edit today



Bring in new stakeholder

support from DE&S and international stakeholders

to share learning to accelerate AM adoption

Provide MOD/ Industry

collaborative inputs into

the pre-Spiral 3 & 4 MOD

Decision Point by 31 May

Maintain & build on the

positive relationships &

vear

momentum generated last

Executive Group Objectives for 2024

Defence Support			Executive Gloup Objectives for 2024
#	Objective	% Complete	Measures of Success
1	Complete Spiral 1 & Kick Off Spiral 2		 Completion of all 5 Spiral 1 tasks: latest task due to complete Aug 24. ✓ Kick Off of Spiral 2: Kick Off meetings Mar 24. Delivery of Spiral 2: initial lessons from Spiral 2 by Autumn 24.
2	Preparing the ground to scale the use of AM within the Defence supply chain		 Complete integration task force deliverables: a. Outline of end-to-end AM process and checklist released b. Update ILS policies for obsolescence management and Def Standards to accommodate AM Provide WG assumptions list from MOD internal vision paper Capture the MOD Inventory onboarding process for AM parts via DE&S Strategy Team

- ✓ Secure new Pan-Defence AM owner to accelerate adoption of AM and address cross-DLOD issues DJS secured
 Set up AM Info Systems Capability Planning Working Group Capability Investigation due to deliver Summer 24
 Manage AM Next Steps following EST closure e.g. what next for the Parts Creation Solution
- ✓ Learning from Experience Event with DE&S Jan 24
 ✓ DE&S Graduate and Apprentice Day Feb 24
 - ✓ Include DE&S Delivery Team Representatives in all Spiral checkpoint and kick off meetings
 Continue Defence Availability Centre engagement
 Agree & implement, via Defence Hd of Materiel Accounting, the correct capitalisation treatment of AM parts
 - 6. US DoD Visit Apr 24
 7. ✓ German Navy invitation to WGs
- Lessons from Spiral 1 and 2 to date identified
 - Feedback on Pj TAMPA Framework
 Feedback on ideas for future spirals
 - 4. Feedback from Annual Review 23 and Pulse Survey to date
 - Deliver on Annual Review 23 findings & action plan
 Build networking opportunities into F2F WG agendas and vary locations around the UK & organisations
 Build interactions at least every 2 months in hybrid WG schedule
 Information sharing, using Kahootz as means to share artefacts e.g. OA Tasker redacted report
 Measure through the Annual Review and Ongoing Pulse Survey



Annual Survey Review

Edit Barbantan

10:00 - 10:05



5 individual Annual Survey responses. 44 Pulse Survey Responses.

Identified themes:

- Standards
- Qualification and certification
- Frontline focus
- Technology insights
- Impact of Delays
- Feedback loop not closed
- Potential ideas for Spirals 3 & 4
- Sustainability of AM
- Misinformation
- Knowledge sharing
- International engagement
- Networking and collaboration opportunities

Action plan for Summer 24



Team Defence Info Update

Stu Olden

10:05 - 10:15



AdM Knowledge Capture Matrix (update) Stu Olden March 2024

Background & Objective



Task Mandate:

Recommendation from AdM Inventory task, supported by HVM COE & Def Sp.

Delivery:

AdMaaS Certification SWG, part of Certification Roadmapping activites.

Objective:

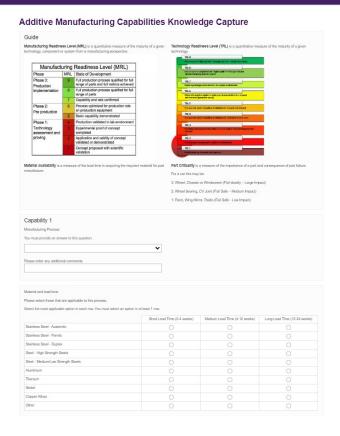
- This task seeks to capture the extent of the UK based capabilities for manufacturing metal AdM parts for Defence supply chain.
- Team Defence Information (TDInfo) are supporting the AdMaaS Cert SWG, by engaging with industry to understand the range of material, machines & processes for manufacturing metal AdM parts.
- Last briefed at previous AdMaaS WG (DMC, Silverstone)



Task activities: Questionnaire

KCM Questionnaire





Knowledge Capture Parameters:

- AM Process
- Material availability
- Manufacturing Readiness Level
- Technology Readiness Level
- · Part Criticality



AdM Capability Survey



Task activities: Engagement Activity

Engagement activity



- Questionnaire signposted to all AdMaaS WG delegates (email)
- Questionnaire sent out companies identified through AMUK
- Posts on LinkedIn
- Team Defence Information Bulletins
- Email: Stu.olden@teamdefence.info



Stu Olden • You

Helping engineering & technology organisations to commercialise & gr...

As part of the ongoing joint UK MoD & Industry Additive Manufacturing (AdM) as a Service (AdMaaS) working group activities, we are progressing a Knowledge Capture Matrix that is designed to collate data on UK metal AdM capability.

This overview will be a very useful tool used to understand UK capability & readiness levels for rapid parts production for the Defence supply chain.

We are thus looking for your assistance to help build this picture. If you are an organisation that manufactures metal AdM components - then we want to hear about your capabilities (machines, materials & processes).

Updates on progress with the Knowledge Capture Matrix (KCM) will be provided at the forthcoming AdMaaS event on the 12th October at the DMC, Silverstone.

To participate in the KCM exercise, please send your email via DM and you will receive a short questionnaire to complete.

To register for the 12th Oct event, please go to the Team Defence Information website - https://lnkd.in/eJcTYhwt



Response & Benchmarking



- Of the 89 companies contacted directly **16 responded (18% response rate)**
 - Further 5 responded via direction from other sources (LinkedIn, Bulletin, etc)
- OEMs that responded:
 - Thales
 - Leonardo Helicopters
 - Babcock
- Other directories exist, but these offer limited information on capability (generally signpost to company websites)
 - TCT Directory
 - AMUK
 - Additive News
 - The US based 'SENVOL' database is a good exemplar (http://senvol.com/) but US focused
 - AMFG's Additive Manufacturing Landscape 2020 contains some excellent data, but needs updating (https://amfg.ai/2020/05/26/the-additive-manufacturing-industry-landscape-2020-231-companies-driving-digital-manufacturing/)

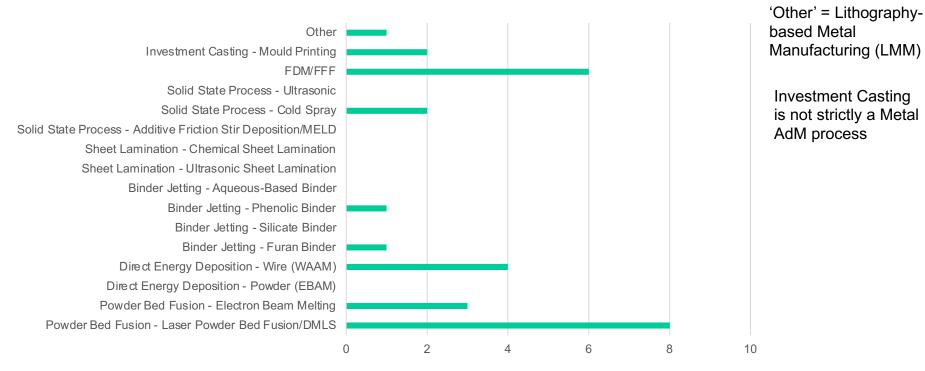


Task activities: Response Analysis

Response Analysis (Processes)

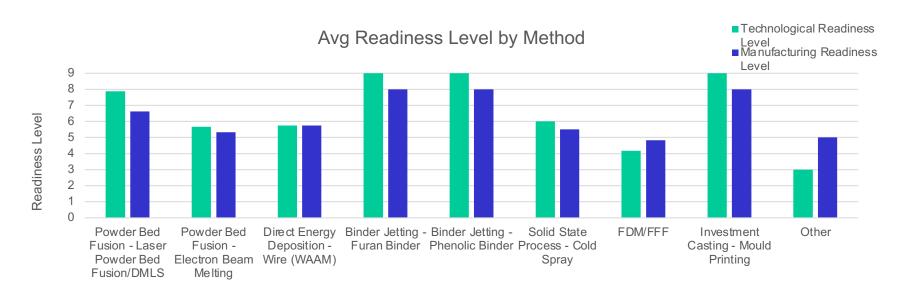


No. of company with process capability



Response Analysis (MRL/TRL)





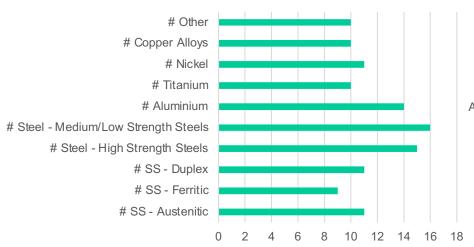
- Binder Jetting and Investment Casts are the highest TRL and MRL but also less common; some specialisation seen
- LPBD/DMLS has both second highest TRL and MRL while also being most common capability

- Variance within TRL/MRL suggests companies are still ramping up capabilities
- Spread in TRL/MRL shows capacity to produce parts now yet ongoing innovation on new capabilities in the future.

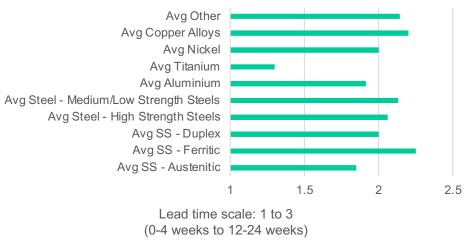
Response Analysis (Material)







Average Lead Time per Material



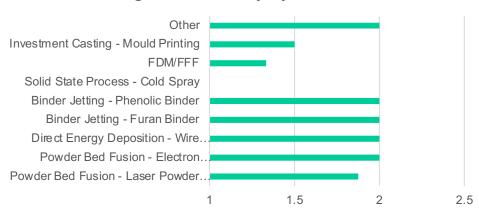
- Capacity No. =/= Company No., This is measure of prevalence of material across processes
- All materials were available by 9 or more capacities; materials are broadly available across companies and techniques

- High variance between companies lead time suggesting material availability is less important than company specific factors
- Lead times of 0-4 weeks are very much possible; mostly part dependent

Response Analysis (Criticality)



Avg Max Criticality by Process



Criticality Scale: 1 to 3 (Fail Safe to Fail Deadly)

- High variance between company's part criticality rating suggesting a range of confidence across industry
- Cold Spray was rated as only Fail Safe by both providers
- FDM/FFF was never rated above a 2

Part Criticality is a measure of the importance of a part and consequence of part failure.

For a car this may be:

- 3: Wheel, Chassis or Windscreen (Fail deadly Large Impact)
- 2: Wheel bearing, CV Joint (Fail Safe Medium Impact)
- 1: Paint, Wing Mirror, Radio (Fail Safe Low Impact)

Concluding Remarks



- There is a need for a regularly maintained/updated database of UK AdM capability that will enable the growth and networking of the sector.
- Defence will benefit from this (e.g. Increasing availability / DT knowledge)
- We still need more input data to form credible conclusions on capability gaps
- Information needs to be updated regularly (requires a sponsor) & be made freely available (needs open source host)
- Team Defence Information have applied resource to build on this initial work but cannot maintain into future
- If you want to get yourself on the UK AdM Capability Map, have specific capability requirements you would like to see mapped, or have thoughts on a candidate host for the AdM Capability Map download via QR code.



AdM Capability Survey



Thank You

Stu Olden – stu.olden@teamdefence.info



Kaizen PLM & Siemens

Anthony Riordan and Olivier Diegerik

10:15 - 11:15



Industrializing Additive Design and **Manufacture for Aerospace and Defense**

Delivering end-to-end additive manufacturing solutions for MoD, Aerospace OEMs and Suppliers

Anthony O'Riordan (Kaizen PLM, Siemens AM Smart Partner UK&I) Joseph Clulow (Siemens Digital Industries Software) Kevin Holland (Kaizen PLM, Siemens AM Smart Partner UK&I) Olivier Diegerick (Siemens Digital Industries Software)





Expert Partner



Who we are

- Kaizen PLM are a Siemens Industry Software gold partner for Ireland and the UK
- Kaizen PLM were the first accredited Siemens Additive manufacturing Smart Partner Globally and the designated AM smart expert for the UK & Ireland.
- We specialise in CAD, CAM, CAE, PLM and Industrial IoT software solutions.
- We are also uniquely positioned to provide Siemens virtual commissioning solutions, due to our in-house engineering team working closely with our partners at Underwoods, utilising their Tia Portal and Simit Expertise to deliver end to end virtual commissioning solutions.
- The team at Kaizen PLM consist of experienced mechanical, precision, electrical and PLM
 engineers and use our skills to support the deployment of software for mechanical and
 electrical design, manufacturing planning and simulation, component and system level
 physics simulation, virtual commissioning and product lifecycle management.

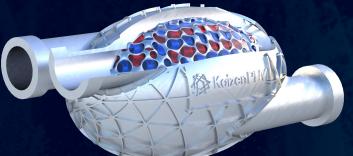






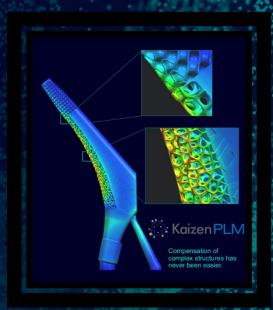
How we help.

- In-depth consultation to assess your processes and identify improvement opportunities via our engineering consultancy team.
- Provide tailored software solutions to meet your objectives.
- Provide ongoing training and support to maximize software and user capabilities.
- Design, CAM programming, 3D simulation, post processor development and workflow optimisation services ad-hoc.
- Implementation and integration support for all our solutions which are fully ported by Siemens











SIEMENS

Trusted partner for the future of Aerospace & Defense











Raytheon

Technologies

















BOMBARDIER





NORTHROP GRUMMAN





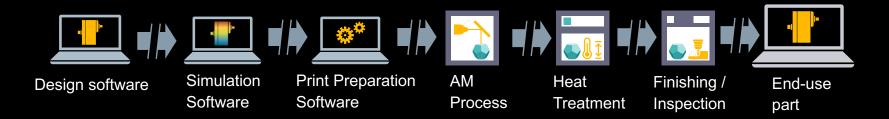


The Problem...



The UK Ministry of Defence (MoD) is equipped with state-of-the-art additive manufacturing (AM) equipment to facilitate rapid part repair in battlefield scenarios. However, critical obstacles hamper their operational efficiency:

- 1. The absence of 3D CAD Models
- 2. The MoD lacks essential software tools for rapid design and reverse engineering when you do have a physical part available
- 3. Lack of a centralized digital inventory
- 4. Disparate and Disconnected Systems



The Solution...



A modern software application operating in a NATO level secure cloud environment

- 1. A robust suite of industry proven tools tailored to the unique needs of the defense sector.
- 2. Rapid reverse engineering of point cloud data from 3D scanners.
- 3. A secure, cloud-hosted part repository, equipped with automated workflows for streamlined operations.

4. A solution which tells you what equipment is available, where it is, and if that equipment is suitable for the requirements of your part (Material, QC, NDT, V&V ETC.)

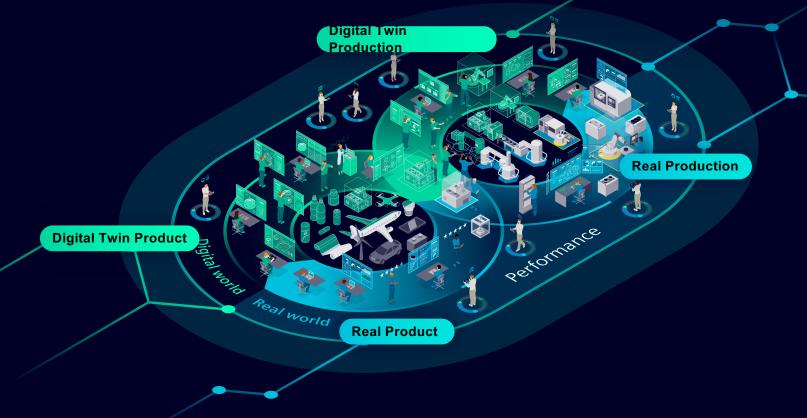


Content Overview

- Introduction to Siemens Xcelerator
- Digital Threads for Additive
 - Additive Manufacturing Network
 - Teamcenter Management and Data Security
- Modelling and Manufacturing Capabilities
- AM Hackathon
- Success Stories



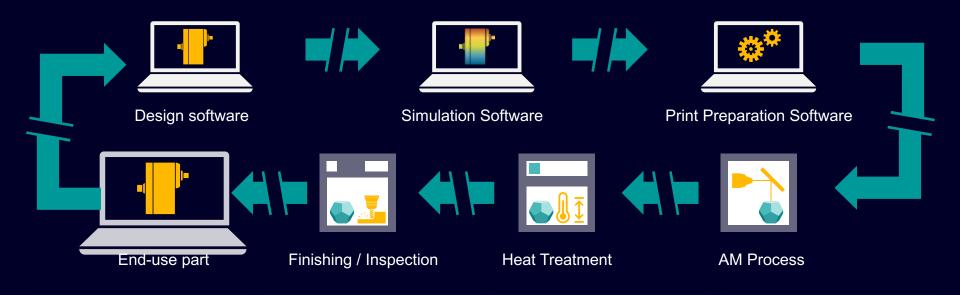
Siemens Digital Enterprise The comprehensive digital twin approach







Barriers to industrializing additive manufacturing



Conventional thinking

Disconnected process chain

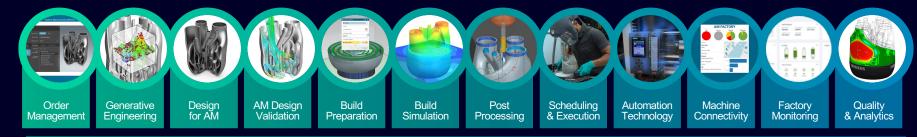
Multiple file conversions

Uncontrolled workflow



Siemens' end-to-end solution offers key differentiators that help industrialize AM





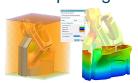
Five Key Differentiators



Multi-disciplinary generative engineering



Simulation-driven first-time-right 3D printing



AM machine automation, control and connectivity



Managed environment from order-to-service



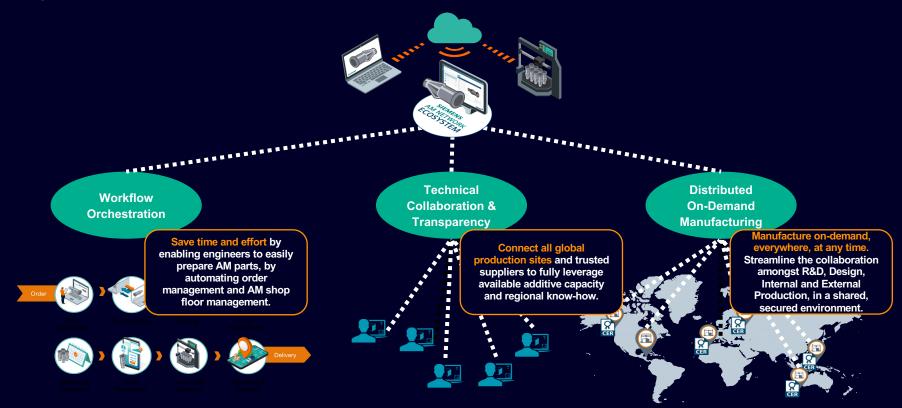
Siemens end-to-end AM solution



Product Development Manufacturing Planning Procurement Production 0000 AM Design Order Generative Design for AM Build Build Post Scheduling Automation Machine **Factory** Quality Management Engineering Validation Preparation Simulation Processina & Execution **Technology** Connectivity Monitorina & Analytics Component Manufacturability Manufacturing Multi-axis Hvbrid Machine Multi-axis Manufacturing Simulation Design Validation Preparation Deposition **Automation**

Siemens' AM Network for Enterprise Customers 3 Key Value Drivers





End-to-End Digital Thread for Additive Manufacturing Driven by Order Lifecycle & Production Management



Requestor Journey

Fulfillment Orchestration

Execution & Monitoring

Settlement & Dashboarding







Planning & Scheduling



Build Preparation



Production Preparation



Execution & Monitoring



Quality Management



Shipping & Analytics

Evaluate cost, time and submit orders

Detail plans and assign to the appropriate sites

Monitor order progress, trace production steps, record quality events

Analyze business performance





Data Security through the AM workflow



Leading choice in PLM

#1

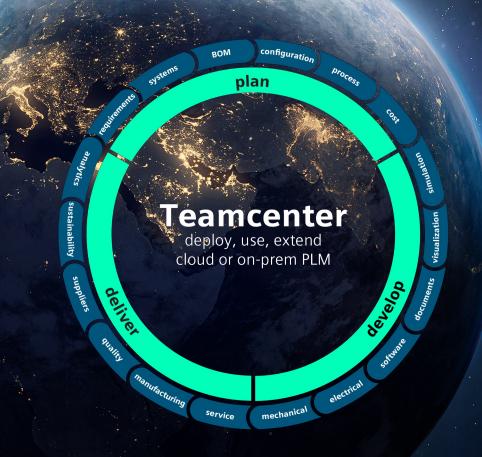
Preferred by customers, validated by experts, chosen by industries

Powering innovation

Making more of the products you use every day possible

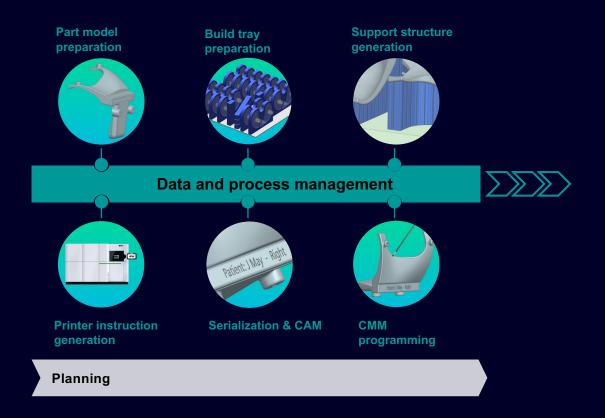
Leading-edge

Delivering the future of PLM, today





Connecting manufacturing using a single source of data





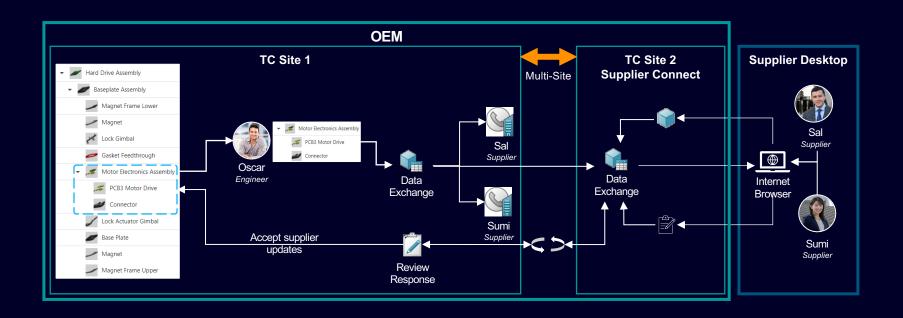
Connecting manufacturing using a single source of data



Supplier Connect

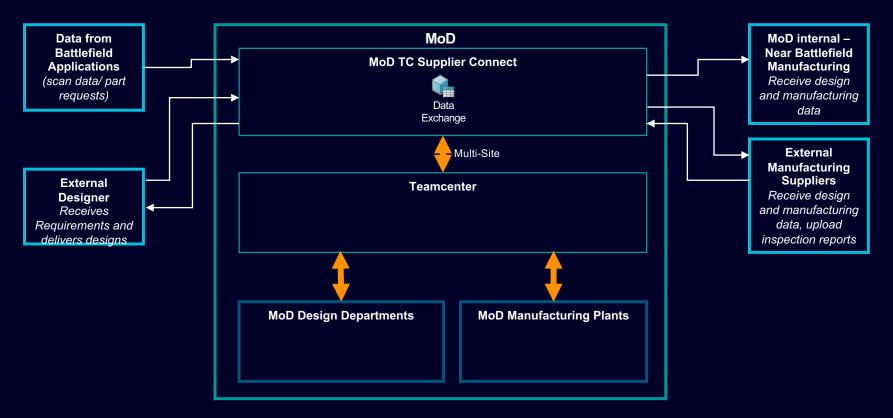


Collaborate on any product data in a secure and web-based environment



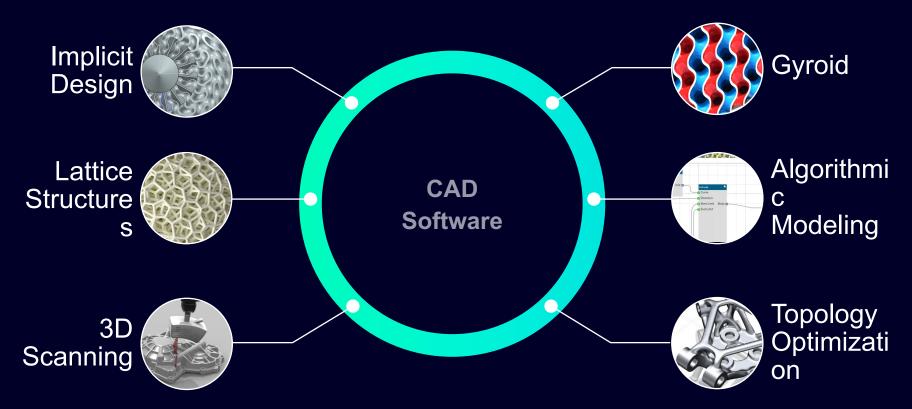


Possible Data Management and Transfer Structure



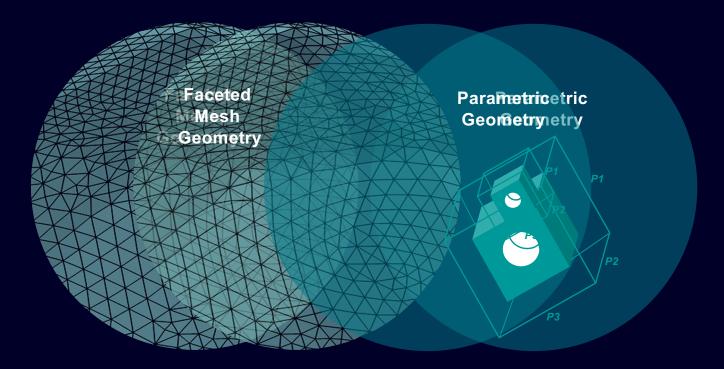
Design for Additive Manufacturing A more and more complex landscape





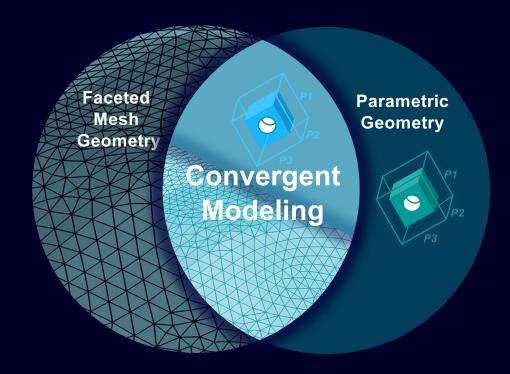
NX Convergent combines mixed geometric formats for speed and innovation





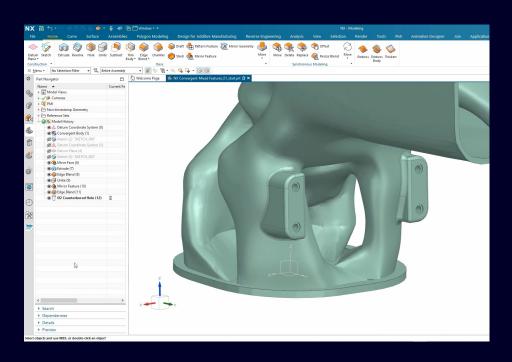
NX Convergent combines mixed geometric formats for speed and innovation





NX Convergent combines mixed geometric formats for speed and innovation

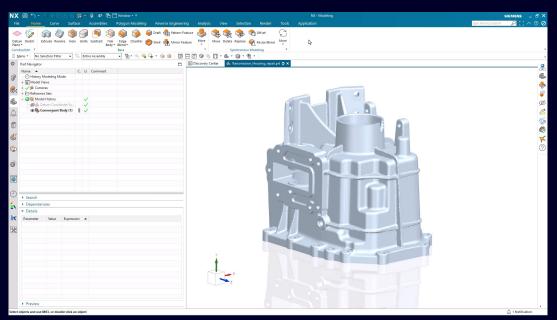




Modeling environment that enables designers to directly manipulate facet bodies and combine facet and B-rep geometry

Reverse Engineering

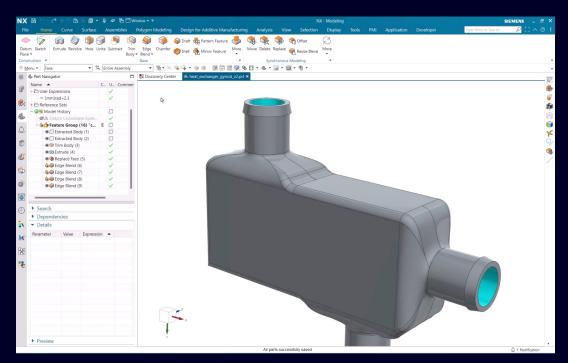




Fast, flexible CAD tools to accurately capture (scan) designs, manipulate that data, and quickly reconstruct as needed to leverage in downstream engineering workflows.

Implicit Modeling

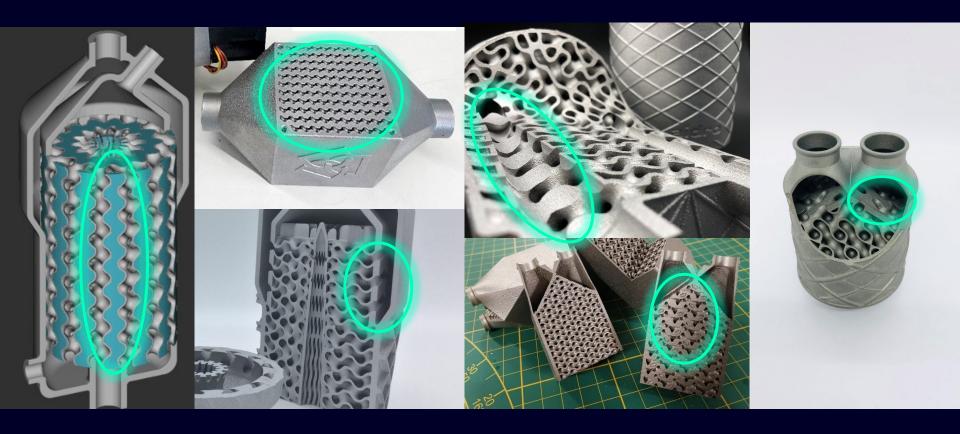




Creation of equation driven structures and performing robust modeling operations on complex designs

Implicit Modeling





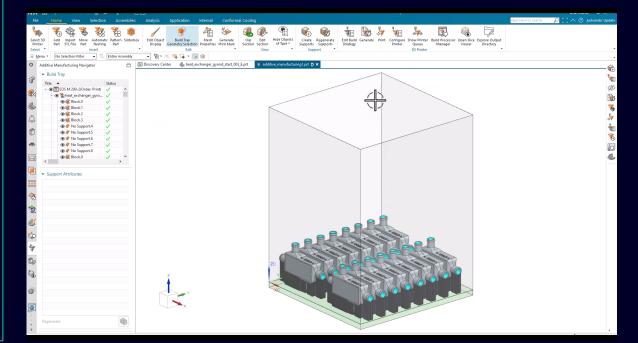
PREPARE FOR PRINTING

Orient part in build tray through optimization or manually

Design support structures

Validate printability





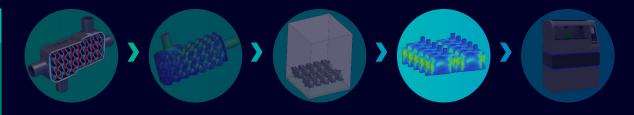


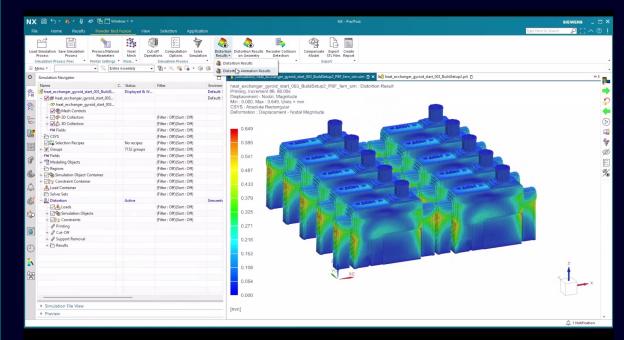
SIMULATE PRINT PROCESS

Simulate the print process to reduce waste and ensure print quality

- Identify areas of concern such as areas of high stress or distortion
- Generate compensated geometry to alleviate distortions during printing

Generate more "First time right" prints by simulating the build process before printing







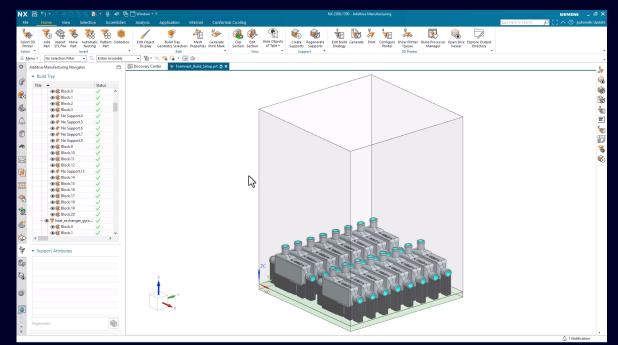
3D PRINT FINAL GEOMETRY

Directly drive a multitude of printers from major vendors

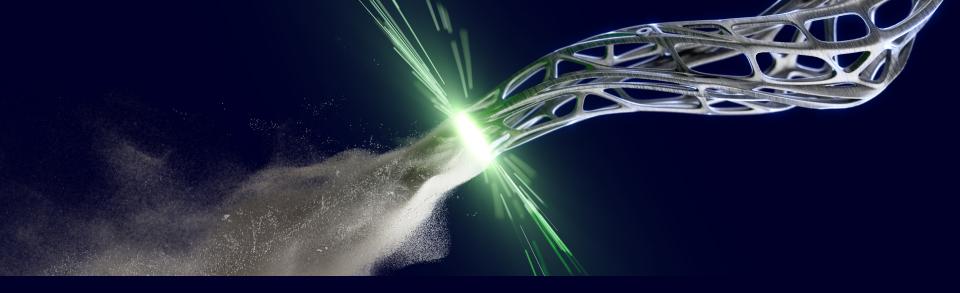
- Planar & multi-axis
- Hybrid printers
- EOS
- Renishaw
- DMG Mori
- BEAM
- Trumpf

Utilize the advantage of additive manufacturing to manufacture complex internal structures for thermal exchange





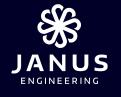




Let's advance manufacturing -Multi-axis AM technologies

Adaptive blade repair







Let's advance manufacturing!

Additive Manufacturing Operations Management Opcenter APS, Execution & Intelligence











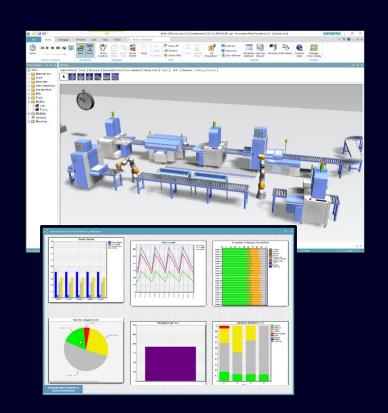




Plant Simulation

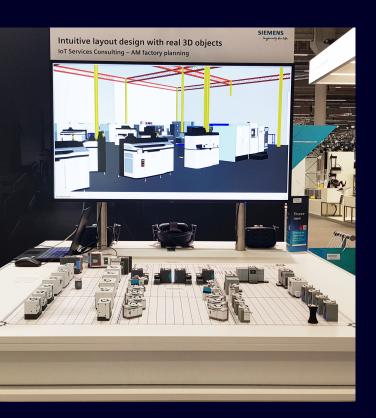
Tecnomatix Plant Simulation helps to:

- Detect and eliminate problems that otherwise would have required costly and time-consuming correction measures during production ramp-up
- Minimize the investment cost for production lines without jeopardizing the required output
- Optimizing the performance of existing production systems by implementing measures that have been verified in a simulation study, prior to implementation in the real system.





Intuitive layout design with real 3D objects



Simulate the complexity of a real production based on intuitively build production layouts.

Visualize, analyze and optimize the influence of layout changes to your production output.



MoD Hackathon





Kaizen PLM

1 Event

10 Teams

12+ Items

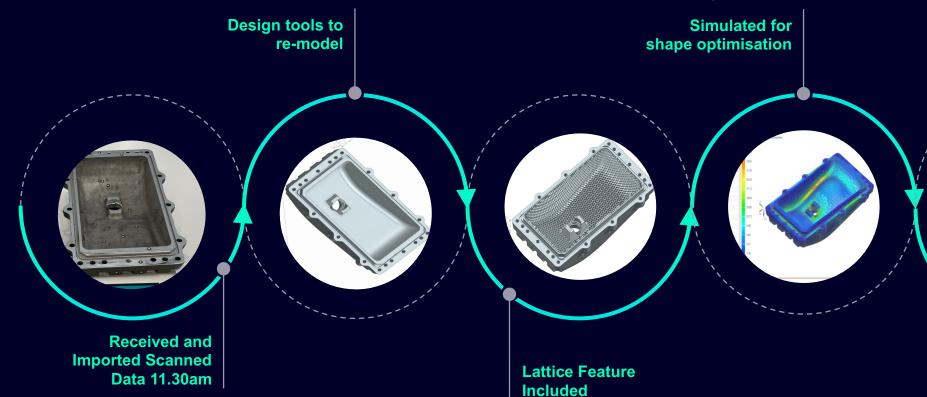
28 Hours

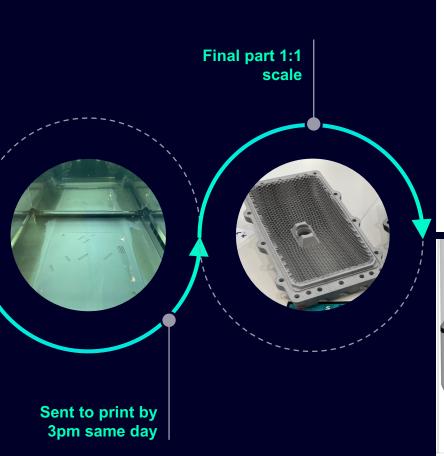
1 Goal



Suspension Sump Challenge









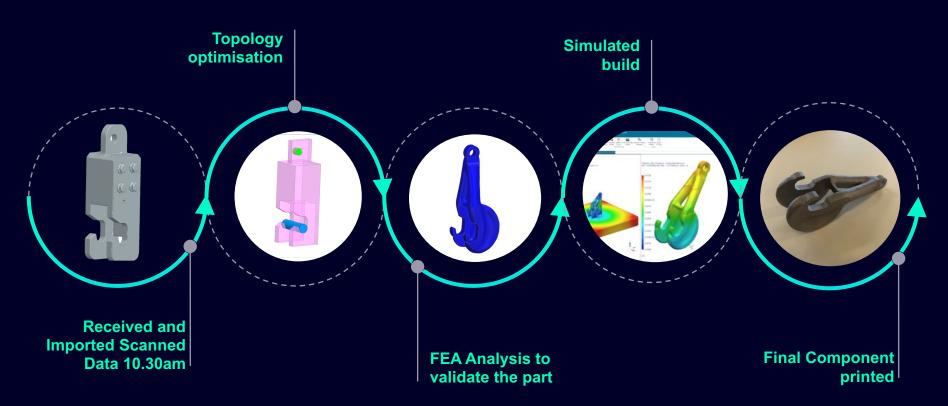


- Received, scanned, optimised part ready for print within 3.5 hours.
- 15% weight reduction
- Printed in 1:1 scale
- Full traceability in a secure environment
- Presented postprocessing techniques



Lifting Hook Challenge





Current successes for AM in A&D





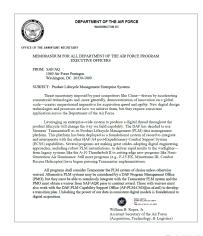
Challenge

Increasing competitor innovation, speed and agility are required to remain the leader

Solution

Teamcenter

Enterprise-wide system used to create a digital thread through the lifecycle





USAF

Tc is the standard for the USAF A Small business, K2, won an award to set up TC as the DT4AM for USAF (AGORA)

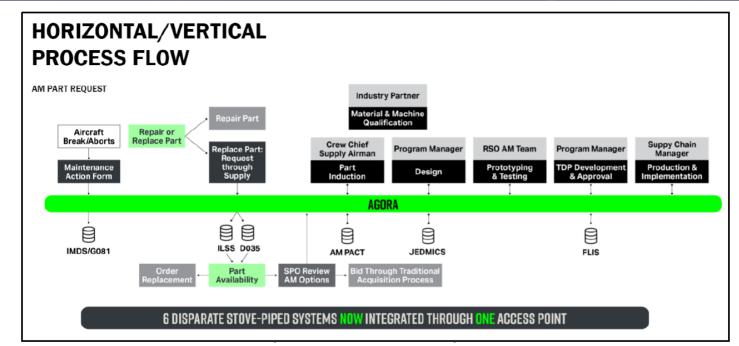
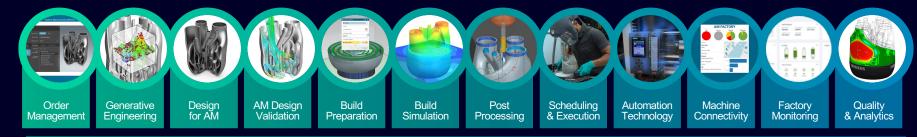


Figure 1 AGORA High Level Process Flow

Siemens' end-to-end solution offers key differentiators that help industrialize AM





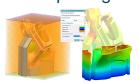
Five Key Differentiators



Multi-disciplinary generative engineering



Simulation-driven first-time-right 3D printing



AM machine automation, control and connectivity



Managed environment from order-to-service



Making aerospace AM valuable for pragmatists

Facilitating aerospace production with integrated end-to-end solutions.

Capitalizing on trends in aerospace and solving key problems.

Making it easy for aerospace companies to scale AM.







Pulse survey ->



Coffee Break

11:15 - 11:45



Overview of successful proposals for Spiral 2

Richard Hamber

11:45 - 12:00





Project TAMPA 'Chief of Defence Logistics and Support (CDLS) Additive Manufacturing as a service Challenge'

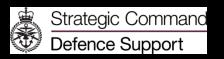
Spiral 2

AdMaaSWG Update

19 Mar 2024



REQUIREMENT (1)

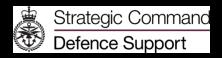


The focus remains on metallic parts, but the Authority now seeks bids for parts that display one or more of the following criteria:

- It/They must be metallic in nature and different to those being supplied under Spiral 1 (for those Framework Contractors already engaged on Spiral 1).
- It/They can be either non-safety critical or safety critical
- It/They can be fitted to a Fixed Wing (FW) or Rotary Wing (RW) platform or a FW or RW
 Ground Support Equipment
- It/They can be fitted to platform that has been Granted in Kind (GiK) to Ukraine, or is
 operating in Ukraine (provided these are covered by an existing MOD Support Contract).
- It/ They achieve acceptance into service and/ or will be fitted to an in-service platform within the period of this task (out to Mar 25)
- It is a/They are part(s) for which there is a shortfall and for which the vendor has gained agreement from the DE&S DT that they require these parts and will support the process through to onboarding/ fitment onto an in-service platform.



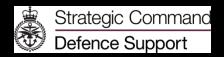
REQUIREMENT (2)



OPTIONAL WORK PACKAGES

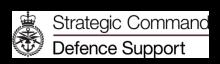
Over and above the fully compliant bid for the full Spiral 2 requirement, Tenderers should include in their bids a number of additional Optional Work Packages, quoting for additional benefits that could be derived in respect of the Spiral 2 requirements if further funds were to become available.





Ser	Firm	NSN	Short Desc	Justification (Safety Critical , Obsolete, Ukraine, Air Domain)	Lead Time (LT) Current	LT Anticipated	Notes
1	Babcock (Core)	FL19978, FL19979 and FL19980	Pole Bar Shackle (Centre Socket) & Pole Bar Shackle (End)	Obsolete Safety Critical	NA	4 weeks	13lb Ceremonial Field Gun, steering $\&$ braking system. In service until 2030. Part consolidation from 4 to 2.
	Babcock (Additional work package)	2540-99-9585252	105mm L118 Light Gun Towing Eye.	Obsolete Ukraine	3 months	3 weeks	Additive Repair as alternative method for Spiral 1 part. On COSL 2 demands outstanding.
3		2510-99-671-5717 and 2510-99-671-5749	Side Bracket Assembly	Safety Critical	12 weeks	2 weeks	Also used on MASTIFF vehicles. Part consolidation.
4	RBSL (Core)	2590-99-555-2833, 2590- 99-234-6135, 2540-99- 535-4034	Bracket, Guard, Tow Rope Stowage Hook	Safety Critical Ukraine	Obsolete	4 weeks	Titan, T2 & CR2. In service until at least 2040. Part consolidation.
	RBSL (Additional work package)	2590-99-510-9908, 5340- 99-979-3574	Bracket, Reservoir Bracket Welded Assembly	Safety Critical Obsolete	Obsolete	4 weeks	Titan In service until at least 2040.
6	Thales (Core)	5865-99-665-9620	118 Magazine Assembly	Air Domain Safety Critical	34 weeks	12 weeks	Fitted to Apache, Wildcat, & NHM. In service for 30 years. Part consolidation $\&$ weight reduction.





Q and A



Procedure for Stalls Part 1

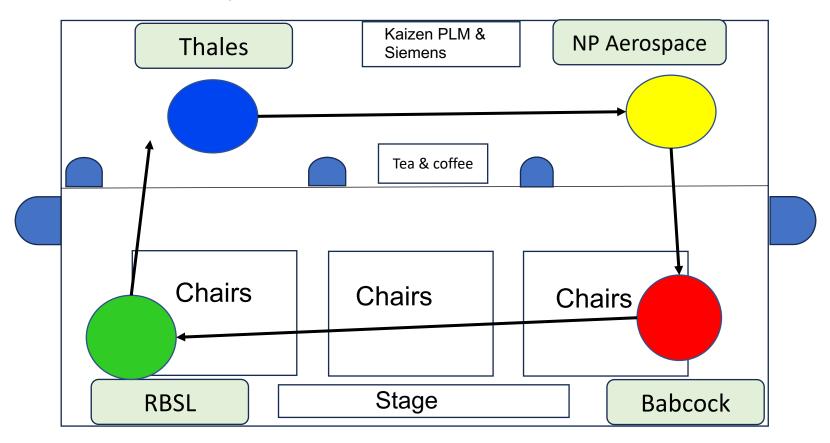
Edit Barbantan

12:00 - 13:00

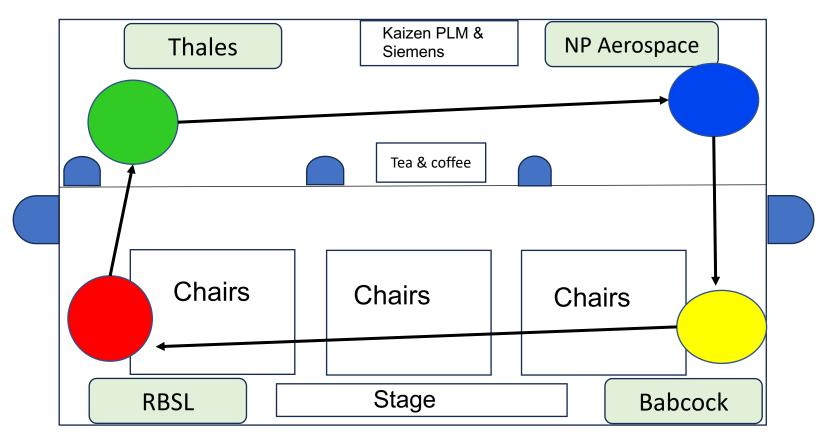
Meaning of colours for the day

- Green group #1
- Blue group #2
- Yellow group #3
- Red group #4

Layout for Spiral 2 Market Stalls



Layout for Spiral 2 Market Stalls



Pulse survey ->



Lunch + tour (pink dots, tour start at 13:20) 13:00 – 14:00

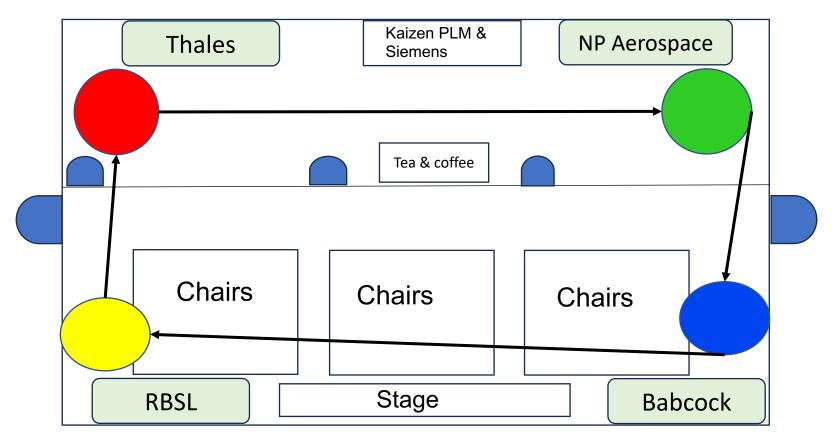


Stalls Pt 2

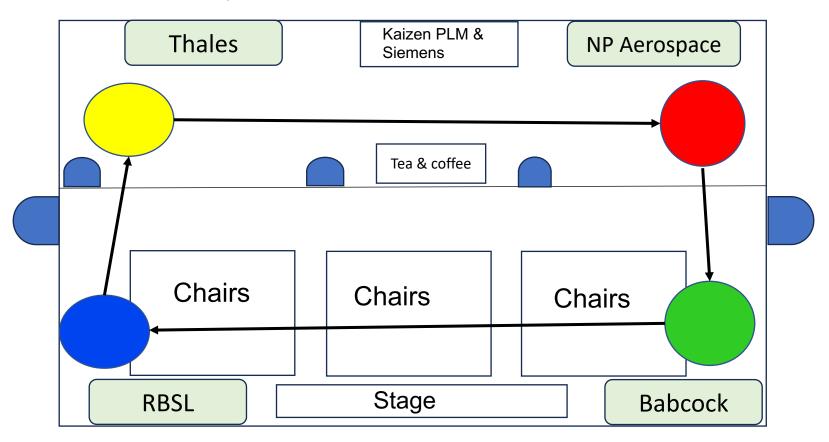
Edit Barbantan

14:00-15:00

Layout for Spiral 2 Market Stalls



Layout for Spiral 2 Market Stalls



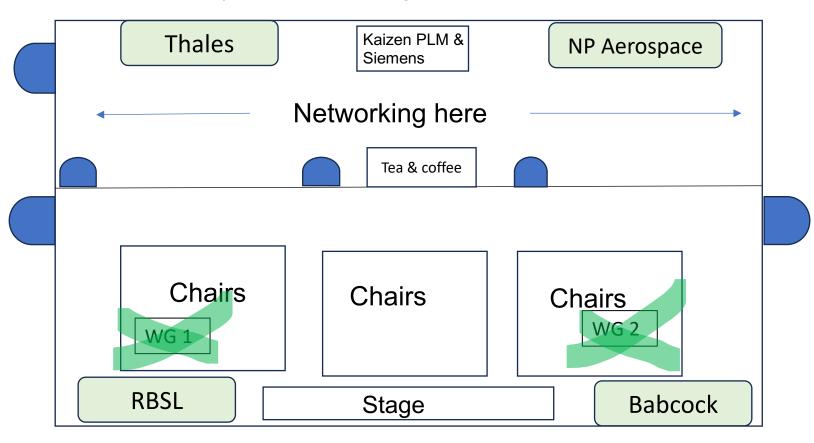


Procedure for Working Groups

Edit Barbantan

15:00 - 16:00

Layout for Working Groups





WG Co-Chair Summaries & Wrap up

Charlotte Robinson & WG co-chairs

16:00 - 16:30

- Certification WG Leonie Boyd and Charlotte
 Meeks
- Inventory Management WG Len Pannett and Guy Hargreaves
- Digital Thread WG Shelley Copplestone (and Tim Westmaas but he's not here)

THANK YOU!



SIEMENS





